

10 July 1960

DEPARTMENT 201: Management Officer

SUBJECT: Realignment of Certain Agency Functions

REFERENCE: Management Officer's Circular Memo of 10 July

1. We have no objections to these realignments of agency functions but think some of the following points should be given consideration:

2. We are not too happy about CIA-OI joint control of requirements, but they say it can work. We doubt the efficiency of a requirements group going in for the assignment of collection action. We think they could recommend courses to our collection office, which apparently will be OI, and that that office must determine the best way to fulfill the requests made upon it.

3. We see no objection at this time to giving all domestic overt collection to OI, i.e. collection from and through other Government agencies in Washington as well as from private industry in the U. S.

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Also, if the BRODO Plan should ever be revived for one Office of Operations the present CO, with these new functions, should not be included therein. Let it now be changed and called just the Office of Collection, as all its "operations" are some sort of collecting activity. "Presentations" would also be "collecting" oral information.

4. The new Office of Collection should also give attention to CIA's coordinating functions in the field of collecting information of intelligence value, as CIA's production offices do in the field of producing National Intelligence. This will develop through assigning collection activities to the various outside collectors and knowledge of their capabilities, and through familiarity with the requests (i.e. "requirements") it receives. State has long-established procedures, and CONFIDENTIALLY I've been told by Mr. Grillary, Chief of the Division of Foreign Reporting Services, that he would welcome a close tie-in with CIA. Theoretically, we have to work through Mr. Strong in DAB or Mr. Armstrong's office, which we should not bypass; but maybe in time we can get direct CIA ideas through to Mr. Grillary.

5. Once these "realignments" are made, let's stop re-organizing CIA for twelve consecutive months. We re-organize ourselves and the outside agencies also re-organize us. It's a new Agency, I admit, but let's let it work for a while without interruptions and without devoting hundreds of manpower hours and taxpayers' dollars to new schemes and changes for the sake of change. Whatever system we have will not be perfect, but with experience it will certainly improve, if given time enough to gain experience!

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